

LEPHALALE LOCAL MUNICIPALITY



**First quarter Performance
Report**

17

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Acronyms and abbreviations

IDP	Integrated Development Plan
SDBIP	Service Delivery and Budget Implementation Plan
KPA	Key Performance Area
MIG	Municipal Infrastructure Grant
MSIG	Municipal Service Infrastructure Grant
KPI	Key Performance Indicator
POE	Portfolio of Evidence
SLA	Service Level Agreement
VIP	Ventilated Improved Pit Latrine
LLM	Lephalale Local Municipality
YTD	Year To Date
AVG	Average
AG	Auditor General
i.t.o.	In Terms Of
SCM	Supply Chain Management
BSC	Bid Specification Committee
BAC	Bid Adjudication Committee
Infra	Infrastructure Department
BTO	Budget and Treasury Office
Dev-plan	Development Planning Department
Social	Community Social Services Department
Corp	Corporate Support Services Department
Strategic	Strategic Services Department

1. Purpose

The purpose of this report is to give feedback regarding the performance of Lephalale Local Municipality for the first quarter of the 2017-18 financial year and to be in compliance with the following legislative requirements:

- ▶ Section 41 (1) (e) of the Municipal Systems Act No. 32 of 2000 prescribes that a municipality must establish a process of regular reporting to-
- ▶ The Council, other political structures, political office bearers and staff of the municipality; and
- ▶ The public and appropriate organs of state”.
- ▶ Section 41 (2) further prescribes that the system applied by the municipality in compliance with subsection 1) (c) must be devised in such a way that it may serve as an early warning indicator of underperformance.
- ▶ National Treasury Circular 13, Component 31 that requires from municipalities that the targets and indicators contained in their SDBIP should be reported on for in-year reporting (quarterly and mid-year) and the annual report.

This First quarter performance report contains information about:

- ▶ Quarterly performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP for 2017-18 Financial Year contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2017-18 was developed to reflect **cumulative performance**, therefore the status of indicators are a reflection of the overall performance level achieved year to date.
- ▶ Challenges that were experienced in achieving targets, especially in cases where targets were not met.
- ▶ Measures taken to improve performance
 - Corrective action is included for each KPI or Project Target not achieved
 - Section on improvement from challenges in previous financial year’s Annual Report as per the Annual Performance Report from the previous financial year

2. Components of the Report

The following is reported on in this report:

- ▶ Summary of SDBIP KPAs and Indicators
- ▶ Performance Highlights
- ▶ SDBIP performance of service delivery and performance indicators and targets
- ▶ SDBIP Project Implementation
- ▶ SDBIP Budget Statement Components
- ▶

¹ National Treasury MFMA Circular No. 13 of 2005

Summary of SDBIP KPAs and Indicators

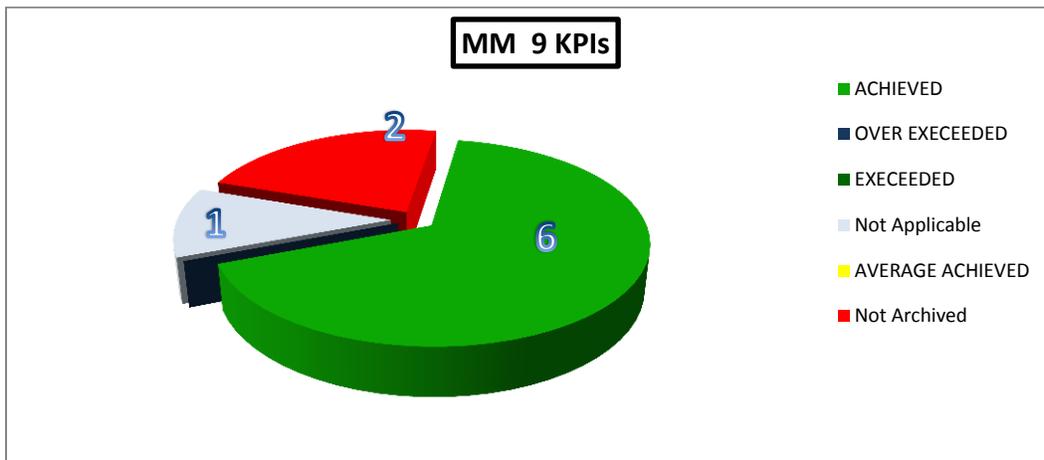
Overall SDBIP	Number of KPIs	2017-18 Q1 Indicator Performance			Percentage Performance
		Target Achieved	Target Not Achieved	N/A	%
SDBIP KPAs and Functions (Votes)					
Office of the Municipal Manager	9 indicators	6	2	1	75%
KPA6: Good Governance and Public Participation	9 indicators				
Strategic Services	21 indicators	7	4	10	81%
KPA6: Good Governance and Public Participation	17			8	
KPA4: Local Economic Development	4	2	0	2	
Corporate and Support Services	15 Indicators	8	2	5	80%
KPA5: Transformation and Organisational Development	10				
KPA6: Good Governance and Public Participation	5				
Development Planning	11 Indicators	6	1	4	85%
KPA1: Spatial Rationale	11				
Budget and Treasury	19 Indicators	8	3	8	72%
KPA3: Financial Viability and Financial Management	17				
KPA6: Good Governance and Public Participation	2				
Social Services	17 Indicators	13	1	3	92%
KPA2: Service Delivery and Infrastructure Development	17				
Infrastructure Services	16 Indicators	8	1	7	88%
KPA2: Service Delivery and Infrastructure Development	16				
Overall Capital Projects	13 projects	6 projects	7		46%
Own Funding Capital Projects					
MIG & DWS Funding Capital Projects		6			

3. Detailed Performance per Department or Vote

3.1. Office of the Municipal Manager

The departments share the accountability of the strategic indicators as indicated in the approved SDBIP, therefore as those indicators are also duplicated under each department in following sections, they will not be repeated hereunder. All indicators that are followed by an asterisk (*) are Strategic Indicators under each Department / Vote and all indicators that are followed by two asterisks (**) are the General key Performance Indicators as prescribed by section 43 of the MSA and the Regulation 796 section 10.

Office of the Municipal Manager has 9 indicators, on the higher SDBIP this are operational deliverables from the Municipal manager's offices. The Municipal Manager is equally responsible for all the indicators in other departments. Out the 9 indicators 1 is not applicable for quarter one, 2 indicators did not achieve the target and 6 indicators achieved target.



Only indicators related to the following units within the Office of the Municipal Manager are highlighted in this section:

- Internal Auditing
- Risk Management

The following were noted:

- Audit Committee established and functional
- One Audit Committee meeting was held in the first quarter
- Back to basics monthly and quarterly reports are submitted to National Cogta and Cogshtata
- Risk committee is established and functional
- The Annual Performance Report for 2016-17 was submitted to the Auditor-General ,COGSHTA, National and Provincial Treasury by 31st August 2017
- AFS was compiled and submitted to AG on time
- A weekly Rapid Response teleconference with the district municipality

KPA6: Good Governance and Public Participation

RATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
									Responsible, accountable, effective and efficient corporate governance\ Anti-corruption	M_24	Number of fraud and corruption cases investigated
Responsible, accountable, effective and efficient corporate governance\ Risk Management	M_67A	Percentage of strategic risks that were identified in the Risk Plan that were successfully controlled	Percentage	100	100	Divide the number of strategic risks that were controlled by the number risks identified in the risk plan	Mitigation of Risk	Mitigation of risk	25	Risk Register	27% achieved (Number of mitigating controls=114 Number of m. controls achieved=31)
Responsible, accountable, effective and efficient corporate governance\ Risk Management	M_67B	Percentage of Operational risks that were identified in the Risk Plan that were successfully controlled	Percentage	100	100	Divide the number of strategic risks that were controlled by the number risks identified in the risk plan	Mitigation of Risk	Mitigation of risk	25	Risk Register	35% achieved (Number of mitigating controls=184 Number of m. controls achieved=56)

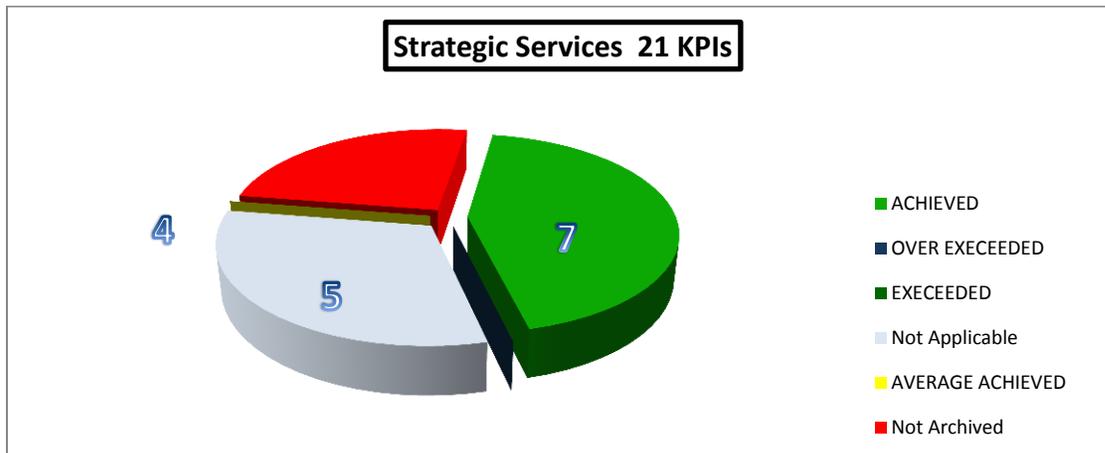
Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M_6_48	Number of Audit committee meetings held	Number	1	4	Count the Number of Audit committee meetings held	Functional Audit Committee	Compliance with Legislation	1	Attendance Registers Minutes	1
Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M_2_6	Percentage of Auditor General's queries resolved per quarter	Percentage	90	100	Divide the number queries resolved by number of queries raised by AG on quarterly basis.	Reduction on outstanding queries	Responsive and accountable institution	50	Responses to Management Letters Updated Action Plan	94
Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M_6_52	Number of audit committee reports to Council per quarter	Number	0	4	Count the number of reports submitted to Council	Responsible, accountable, effective and efficient corporate governance	Responsible, accountable, effective and efficient corporate governance	1	Report to council	1
Responsible, accountable, effective and efficient corporate governance\ Internal Audit	M_6_59	Number of internal audit findings against the municipality resolved	Number	41	41	Count the Number of internal audit findings against the municipality resolved	Responsible, accountable, effective and efficient corporate governance	Responsible, accountable, effective and efficient corporate governance	5	Number of findings raised	9

Responsible, accountable, effective and efficient corporate governance\ Auditor General	M_651	Number of Unqualified Performance Opinion per annum	Number	1	1	Count the Number of Unqualified Performance Opinion for a Financial Year	Unqualified Performance Audit Opinion	Adherence to the performance regulations	n/a	n/a	n/a
Responsible, accountable, effective and efficient corporate governance\ Auditor General	M_650	Number of Unqualified Audit Opinion received from AG	Number	1	1	Count the Number of Unqualified Audit Opinion received from AG	Unqualified Audit Opinion	Striving toward a clean audit opinion	1	Auditor General's Report	N/A

3.2 Strategic Management Services

- Performance Management
- IDP
- Public Participation
- Communication
- LED
- Special Programs

Strategic Services has 21 indicators, on the higher SDBIP this are operational deliverables from the Mayor. Out the 21 indicators 10 were not applicable for quarter one, 4 indicators did not achieve the target and 7 indicators achieved target



The following were noted.

- A total of 3 special projects were completed successfully in the first quarter
- One HIV /Aids campaign was done during the Mayoral tournament at Thabo Mbeki
- A total of 6 media releases were issued in the first quarter of 2017/18.
- Twitter and Face book are utilised as media platforms to keep the stake holder and community abreast with matters of civil interest
- One (1) IDP rep forum was held in the first quarter of 2017/18 financial year
- The SDBIP was signed by the Mayor on the 20th of June 2017
- In the 2017-18 one (1) Audit Performance Committee meeting was held
- Communication Strategy is implemented, where by three monthly internal newsletters and one quarterly 23newsletter distributed.
- A total of 1555 jobs were created through strategic partners, municipal LED and capital projects in the first quarter;
- A total of 900 jobs were created through municipal LED and capital projects in the first quarter, and about 655 jobs created through CWP programmes.

The detailed performance for the department follows:

KPA6: Good Governance and Public Participation											
STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Capacitate disadvantaged groups\ Special Projects	M-322	Number of HIV/Aids campaigns held	N u m b e r	0	4	Count the Number of HIV/Aids campaigns held	Capacitated Groups	Capacitated Groups	1	Attendance Registers	2
Capacitate disadvantaged groups\ Special Projects	M-641	Number of special projects awareness campaigns held	N u m b e r	0	12	Count the Number of special projects awareness campaigns held	successful Projects	successful Projects	3	Attendance Registers	5
Responsible, accountable, effective and efficient corporate governance\ Communication	M-335	Number of media releases published	N u m b e r	20	20	Count the Number of media releases published	Communication with Citizens	Well informed Citizens	5	Copy of Media Release	6
Responsible, accountable, effective and efficient corporate governance\	M-654	Number social media platforms utilised for communication at given time in	N u m b e r	3	4	Count the Number social media platforms being	Communication with Citizens	Well informed Citizens	3	Payment for slots	3

KPA6: Good Governance and Public Participation											
STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Communication		Financial year	r			utilised for communication at given time in a year					
Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M - 2 6 2	Number of IDP Rep forums meetings successfully held	N u m b e r	4	4	Count the Number of IDP Rep forums meetings successfully held	Well Co-ordinated IDP	Community Participation	1	Attendance Registers	1
Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M - 3 2 5	Number of IDP road shows successfully held	N u m b e r	3	3	Count the Number of IDP road shows successfully held	Compliance with the MSA, MFMA and the Municipal Planning and Performance Management Regulations, 2001	Compliance with the MSA, MFMA and the Municipal Planning and Performance Management Regulations, 2001	n/a	n/a	n/a

KPA6: Good Governance and Public Participation

STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M-658	Number of Final IDP approved by Council by end May	N u m b e r	1	1	Count the Number of Final IDP approved by Council by end May	Approved IDP	Compliance with the MSA, MFMA and the Municipal Planning and Performance Management Regulations, 2001	n/a	n/a	n/a
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-606	Number of Final Annual Reports approved by Council by end of March 2017	N u m b e r	1	1	Count the Number of Final Annual Reports of previous financial year approved by Council	Final Annual Report Tabled	Compliance with Section 121 of the MFMA	n/a	n/a	n/a
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-609	Number of Draft Annual Reports tabled to Council by 31st of January 2017	N u m b e r	1	1	Count the Number of Draft Annual Reports tabled to Council by 31st January 2017	Draft Annual Reports tabled	Compliance with Section 121 of the MFMA	n/a	n/a	n/a

KPA6: Good Governance and Public Participation											
STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-43	Number of final SDBIP approved by the Mayor within 28 days after the approval of budget and the IDP	N u m b e r	1	1	Count the Number of final SDBIP approved by the Mayor within 28 days after the approval of budget and the IDP	Approved SDBIP	Compliance with section 69 on the MFMA	n/a	n/a	n/a
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-48	Number of Annual Performance Reports submitted to auditor general by August 30th	N u m b e r	1	1	Count the Number of Annual Performance Reports submitted to auditor general by August 30th	Annual Performance Report	Compliance with the Municipal Performance Regulations	1	Performance Reports	1
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-315	Number of quarterly performance assessments performed	N u m b e r	4	4	Count the Number of performance assessments performed	Quarterly Performance assessments	Compliance with the Municipal Performance Regulations	1	Assessment outcome	1

KPA6: Good Governance and Public Participation											
STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-40	Number of Quarterly Performance Reports submitted to Audit Committee	Number	4	4	Count the Number of Quarterly Performance Reports submitted to Audit Committee	Quarterly Performance assessments to Audit Committee	Compliance with the Municipal Performance Regulations	1	Assessment outcome reported to the Audit Committee	1
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-44	Number of Section 72 (mid-year performance) reports submitted to MM by 25th of January and to council by 31st January	Number	1	1	Count the Number of Section 72 (mid-year performance) reports submitted to MM by 25th of January and to Council by 31st January	Section 72 Report created and submitted	Compliance to Section 72 of the MFMA	n/a	n/a	n/a
Responsible, accountable, effective and efficient corporate governance\ Public Participation	M-664	Number of public participation policies reviewed and approved by Council	Number	1	1	Count the Number of public participation policies reviewed and	Public Participation in Policy Making	Compliance with the MSA and MFMA	n/a	n/a	n/a

KPA6: Good Governance and Public Participation											
STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
						approved by Council					
Responsible, accountable, effective and efficient corporate governance\ Ward Committees	M-208	Number of ward committees that are functional	N u m b e r	13	13	Count the Number of ward committees that are functional and having meetings at least once per quarter and submit reports of such meetings	Functional Ward Committees	Compliance with the MSA	12	Attendance Registers	26

KPA 4: Local Economic Development

STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	
Create a conducive environment for businesses to invest and prosper\ Job Creation	M-51	Number of jobs created through strategic partners	Number	8785	850	Count the Number of jobs created through strategic partners	Productive and Employed Society	Sustainable Job Creation	213	Reports to Council and Department of Labor	1555
Create a conducive environment for businesses to invest and prosper\ Job Creation	M-688	Number of jobs created through municipal LED initiatives and capital projects	Number	1280	1500	Count the Number of jobs created through municipal LED and capital projects	Productive and Employed Society	Sustainable Job Creation	320	WSP Reports	900
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M-695	Number of Public Private Partnerships established	Number	1	2	Count the Number of Public Private Partnerships established	Business Confidence	Conducive environment for businesses	n/a	n/a	n/a

KPA 4: Local Economic Development

STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M-696	Number of meetings held with strategic partners	N u m b e r	2	2	Count the Number of meetings held with strategic partners	Well Informed Strategic Partnes	Well Informed Strategic Partnes	1	Attendance Registers	2
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M-692	Number of marketing materials developed	N u m b e r	1	1	Count the Number of marketing materials developed	Marketing of Lephale	Investment Attraction	1	Marketing Material Developed	1
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M-694	Number of exhibitions held or attended	N u m b e r	3	3	Count the Number of exhibitions held or attended	Marketing of Lephale	Investment Attraction	1	Exhibitions held or attended	3

KPA 4: Local Economic Development

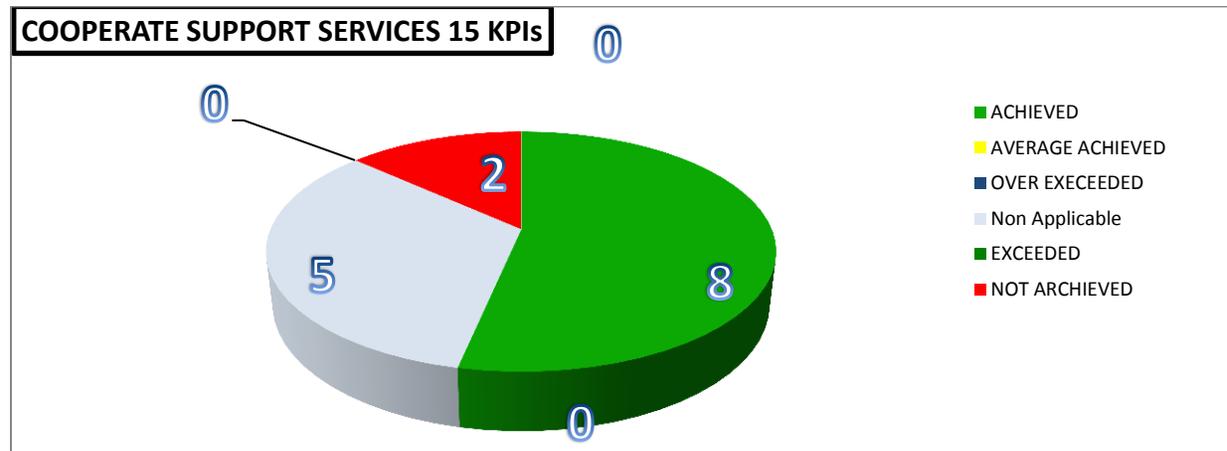
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	
Create a conducive environment for businesses to invest and prosper\ SMME's	M – 9 7	Number of SMME's support workshops / incubation interventions conducted in conjunction with other stakeholders	N u m b e r	15	12	Count the Number of SMME's support workshops / incubation interventions conducted in conjunction with other stakeholders	SMME Developme nt	SMME Developme nt	3	Minutes and attendance registers	2
Create a conducive environment for businesses to invest and prosper\ Tourism Development	M – 6 7	Number of tourists assisted (phone calls, walk in visitors, e-mails) by the Lephalele Tourism Association YTD	N u m b e r	1390	1450	Count the Number of tourists assisted (phone calls, walk in visitors, e-mails) by the Lephalele Tourism Association	Tourism Developme nt	Tourism Developme nt	430	Vistors Registers/Tel ephone Logs and Copies of emails	300

3.3 Corporate support services

The department has the following units:

- ▶ Administration and Secretariats
- ▶ Human Resources
- ▶ Legal Services
- ▶

Corporate Support Services has 15 indicators in the higher SDBIP2016/17. Out the 15 indicators 8 achieved target, and 1 indicator did not achieve a fair performance. 5 indicators were not applicable for the first quarter



The following were noted.

- OHS drills were conducted as expected
- 30 positions out of a target of 34 managerial positions were filled at end of the first quarter
- About 0, 25 Percent of the Municipal Operating budget was spent on implementing workplace skills plan against a target of 0, 25%
- The municipal personnel budget spent is 24,6% against a target of 20%
- A total of 45 staff members were enrolled in the certificate for minimum financial competencies in Lephalale local Municipality.
- Two (2) Ordinary and 1 Special Council Meetings were held in the first quarter financial year
- One (1)LLF special meeting was held in the first quarter

- The number of personnel with infrastructural technical skills is 18 against a target of 14
- Competency assessment is done on all successful candidates for sec 54 positions and positions in budget and treasury.

The detailed performance for the department follows:

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Human Resource Management	M - 4 0 4	Number of people from employment equity groups employed in the three highest levels of management	N u m b e r	29	31	Count the Number of people from employment equity groups employed in the three highest levels of the municipal organizational structure	Compliance with the Employment Equity Act	Compliance with the Employment Equity Act	29	Employment Contracts	From a total of 34 positions, 30 are filled and 4 are vacant. From 4 vacant positions, 3 has been advertised and 1 has been shortlisted

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Labour Relations and EAP	M - 6 7 2	Percentage of Employee Satisfaction rating	P e r c e n t a g e	54	60	Calculate the overall employee satisfaction rating obtained from all completed employee satisfaction surveys received from employees	Employee Wellness Suerveys	Employee Wellness	60	Survey Forms	0

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Labour Relations and EAP	M – 673	Number of EAP policies Developed/ Reviewed and approved by Council	N u m b e r	2	4	Count the Number of EAP policies reviewed and approved by Council	Reviewed EAP Policies	Reviewed EAP policies	n/a	n/a	n/a
Improve functionality, performance and professionalism\ Labour Relations and EAP	M – 678	Number of LLF meetings held	N u m b e r	10	10	Count the Number of LLF meetings held	Employee Wellness	Employee Wellness	3	Attendance Registers	None. Two meetings were scheduled but postponed.

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Occupational health and Safety	M-680	Number of OHS audits conducted annually	N u m b e r	1	2	Count the Number of OHS audits conducted annually	Compliance with the OHS Act	Compliance with the OHS Act	n/a	n/a	n/a
Improve functionality, performance and professionalism\ Training and Development	M-212	Percentage of total municipality's budget actually spent on implementing its workplace skills plan	P e r c e n t a g e	1	1	R-value municipality's budget actually spent YTD on implementing its workplace skills plan	Skilled Employees	Skills Retention	n/a	n/a	25%

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Training and Development	M _ 1 8	Percentage of municipal new personnel appointed and enrolled to meet the financial minimum competency requirements	P e r c e n t a g e	0	100	Divide the number of staff enrolled by number of staff appointed	Compliance to the Minumum Competency Regulations	Compliance to the Minumum Competency Regulations	100	Copies of Competency Certificates	100%

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Training and Development	M – 19	Number of municipal personnel with technical skills/ capacity	N u m b e r	0	14	Count the number of personnel with technical skills against the positions on organasational structure.	Ensuring Properly Skilled Technicians	Best fit and competent Technicians as per the Organization al Structure	14	Skills Audit	18 total number of positions, 15 filled and 3 are vacant and all 3 have been advertised

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Training and Development	M – 21	Percentage of municipal personnel budget spent	P e r c e n t a g e	0	97	Divide the actual value spent on personnel remunerations by Total Budget for the Year	Fully Trained Personnel	Staff Retention	23	Attendance Registers	30%

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Training and Development	N e w	Percentage of newly appointed managers who have gone through the competency assessment	P e r c e n t a g e	0	100	Divide the number of newly appointed managers by the number of competency assessment conducted	Compliance to the Minumum Competency Regulations	Compliance to the Minumum Competency Regulations	100	Copies of Competency Certificates	100%

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ By-laws	M _653	Number of by-laws Drafted/or reviewed, taken for public participation concluded and Adopted by Council		2	Count the Number of by-laws Drafted/or reviewed, taken for public participation concluded and Adopted by Council	Council Approved Bylaws	Compliance with the MSA	n/a	n/a	n/a	n/a

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Governance and Administration	M - 6 5 5	Number of ordinary Council meetings held		10	Count the Number of ordinary Council meetings held	Functional Council	Functional Council	2	2	Notice of Meetings and Attendance Registers	29 August 2017 & 28 July 2017
Responsible, accountable, effective and efficient corporate governance\ IT and Support	M - 1 3 5	Number of ICT related policies and plans Developed/ Reviewed and adopted by Council		9	Count the Number of ICT related policies and plans Developed/ Reviewed and adopted by Council	ICT Policies	ITC Policies	n/a	n/a	Council resolution on approval	n/a

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Legal Services	M-31	Number of by-laws submitted for vetting and Gazetting .		0	Count the number of by-laws submitted for vetting and Gazetting	Published By-laws	Published	n/a	n/a		n/a

KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Legal Services	M 1 3 6	Percentage of Service Level Agreements (SLAs) drafted/or reviewed within 2 weeks of receipt of notice of appointment from Municipal Manager		0	Number of Service Level Agreements (SLAs) drafted /or reviewed within 2 weeks of receipt of notice of appointment from Municipal Manager	Approved Service Level Agreements	Ensuring compliance to SCM and Value for Money	90	90	Number of agreements requested and/or reviewed	All agreements received were drafted /reviewed within 2 weeks of requests.

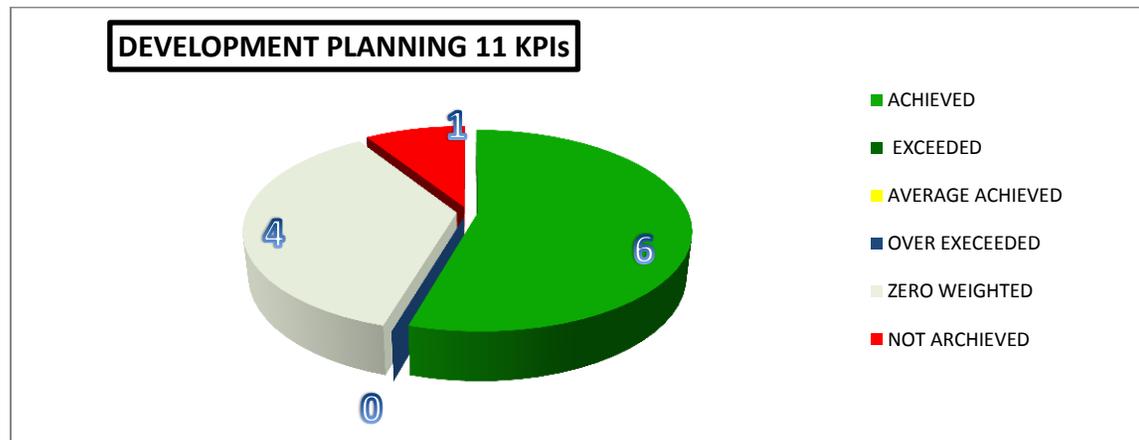
KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ IT and Support	M – 2 3	Percentage of complaints received on the electronic system and successfully attended to by customer care unit		0	Divide the number of complaints attended to by the number of complaints received	Client Satisfaction	Public Participation	80	80	Number of complaints received and resolved	80

3.4 Development planning

The department has the following units:

- ▶ Building Control
- ▶ Land Use Management
- ▶ Human Settlements
- ▶ GIS

Development Planning has 11 indicators on the higher SDBIP. Out of the 11 indicators 6 indicators achieved the set target, 1 indicator did not achieve target, and 4 indicators are not applicable for the first quarter. The pie chart below here graphically represents performance in the department of planning and development.



The following were noted:

- The housing beneficiary list was updated 8 times in the first quarter
- All 14 building contraventions were attended to on time and notices issued against defaulters within the given time frame;
- All the 18 building plans submitted were assessed within the prescribed time frame of 30 working days of receipt;
- All of Land use application received in quarter one were considered in terms of delegated powers within 10 weeks against a target of 14 weeks;
- The compilation of LUMS and the SDF with LSDF is completed and in circulation for comments.

- The establishment of SPLUMA by-laws is on scheduled progress
- Thirteen (13) notices were served within 6 weeks of detection of land use scheme contraventions
- No applications received for land development and land use to considered by the municipal tribunal

The detailed performance for the department follows:

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
Planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	M 1 8 6	Number of times Housing Beneficiary list updated Per quarter	N u m b e r	12	96	Count the Number of times Housing Beneficiary list updated on Quarterly basis	Updated Beneficiary List	Quarterly updated beneficiary list	24	Council Approved Beneficiary List	8

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
Planning to bridge first and second economies and provide adequate land for development\ Sustainable and Integrated Rural Development	M - 7 0 7	Number of human settlement development plans reviewed and approved by Council	N u m b e r	1	1	Count the number of human settlement development plans reviewed and approved by Council	Settleme nt Developm ent Plans	Human Settlement Development Plans reviewed and approved by Council	n/a	n/a	n/a
Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M - 1 1 4	Percentage of building contraventions attended (submitted for legal action) within 6 weeks from detection	P e r c e n t a g e	100	100	Number of building contraventions attended to within 6 weeks from detection	Building contraven tions handed over for legal action	Compliance to building Regulations	100	Number of Contravention Notices Issued	14 transgression s were identified and 14 Contravention Notices were issued upon detection and one (1) notice was referred to Legal Services. See attached

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress copy of the memo.
: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M - 7 5 9	Average turn around time (weeks) for assessment of building plans YTD	W o r k i n g D a y s	30	30	Count the number working days from receipt of building plan to conclusion of assessment for each building plan received and calculate the average working days	Assessed Building Plans	Approved Building Plans and Compliance with the Building Regulations	30	Plans Submitted and signed off	18 building plans were submitted and all were assessed within the prescribed period of 30 days. See attached Building Plan register as POE
planning to bridge first and second economies and provide adequate	M - 7	Average turnaround time (weeks) related to	W e e	14	14	Average turnaround time	Compliance to LUMS	Controlled Human Settlements	14	Number of applications received	A total of 14 applications were

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
land for development\ Land use	60	applications for land development and land use from time of receipt until consideration by the delegated official	ks			related to applications of land use from time of receipt until consideration by the delegated official		and Land Use			Q1 Progress received: i. 5 applications for building line relaxation; ii. 4 applications for Special Consent; iii. 5 for rezoning and simultaneous applications. Two application considered within 2 weeks and others pend circulation for comments and conclusion of assessment reports

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
planning to bridge first and second economies and provide adequate land for development\ Land use	M - 7 5 5	Average turn round time (weeks) related to applications for land development and land use from time of receipt until consideration by the Municipal Planning Tribunal	W e e k s	16	16	Count the number of weeks from receipt of applications for land development and land use received until consideration by the Municipal Planning Tribunal took place, for each application	Compliance to LUMS	Controlled Land Use and Land Development	16	Date stamped applications	No application was received between the 01st of July and 30 September 2017 seeking attention of MPT

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
planning to bridge first and second economies and provide adequate land for development\ Land use	M - 7 6 1	Average turnaround time (weeks) related to attend to (notices/directives issued) land use contraventions YTD	W e e k s	6	6	Count the number of weeks from detection of land use contraventions until notices or directives have been issued, for each contravention and calculate the average weeks	Time taken to deal with Contraventions	Compliance to LUMS	6	Time taken between Detection and servicing of Notice/directive	A total of 13 notices were served on the date of detection
planning to bridge first and second economies and provide adequate land for development\ Land use	M - 7 3 3	Number of Land Use Scheme compiled, approved by Council YTD	N u m b e r	0	1	Count the Number of Land Use Scheme compiled, approved by Council YTD	Land Use Scheme compiled	Council Approved Land Use Scheme	n/a	n/a	Draft Land Use Scheme concluded and in circulation for comments - public participation

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress process
planning to bridge first and second economies and provide adequate land for development\ Land use	M - 7 3 4	Number of the SDF compiled and approved by Council YTD	N u m b e r	0	1	Count the Number of the SDF compiled and approved by Council YTD	SDF Compiled	Council Approved SDF	n/a	n/a	Proposed SDF and LSDF concluded and in circulation for comments - public participation process

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
Rational planning to bridge first and second economies and provide adequate land for development\ GIS	M - 7 3 0	Number of GIS that is functional	N u m b e r	0	1	Count the Number of GIS functioning in the Municipal space	Functiona l GIS	Proper spatial Planning	n/a	n/a	Spatial data analysis and guidance provided as evidence by mapping produced; incorporation of services layout plans for Marapong Extension 2 and 4; public and technical enquiries addressed as per request
Rational planning to bridge first and second economies and provide adequate land for development\ Land Acquisition	M - 7 3 2	Number of times COGHSTA (HDA) / other stakeholders engaged for acquiring developmental land	N u m b e r	1	3	Count the Number of times COGHSTA (HDA) / other stakeholders engaged for	Co-Operative Governan ce	Co-Operative Governance	n/a	n/a	

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
						acquiring developmental land					
Rational planning to bridge first and second economies and provide adequate land for development\ Land Acquisition	M - 7 3 2	Number of times COGHSTA (HDA) / other stakeholders engaged for acquiring developmental land	N u m b e r	1	3	Count the Number of times COGHSTA (HDA) / other stakeholders engaged for acquiring developmental land	Developed Land	Co-Operative Governance	n/a	n/a	n/a
Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M - 2	Reviewed spatial development strategy	N u m b e r	0	1	Count the Number of Spatial Development Strategy reviewed	Spatial Development	Compliance to the Town Planning Scheme	n/a	n/a	n/a

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
Rational planning to bridge first and second economies and provide adequate land for	M - 3	Average turn around time (weeks) related to land use (consolidations, special consent for second dwelling unit, building line relaxation) applications considered	W e e k s	6	6	Count the number of weeks from receipt of consolidations, special consent for second dwelling unit, building line relaxation application received until consideration took place, for each application and calculate the average weeks	Spatial Development	Compliance with the Town Planning Scheme	6	Concent request Received	

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	M - 1 8 6	Number of times Beneficiary list updated on quarterly basis		12	96	Count the Number of times Beneficiary list updated on quarterly basis	Updated Beneficiary List	Updated Beneficiary List	24	Beneficiary List	3
Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M - 1	Average turn around time (hours) for inspections conducted from time of booking appointment	H o u r s	24	24	Count the number working hours from receipt of request for inspection to conclusion of inspection for each request for inspection received and calculate	Compliance with the Building Regulations	Compliance with the Building Regulations	24	Number of receipts and inspections carried out	

KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
						the average working hours					
Rational planning to bridge first and second economies and provide adequate land for development\ Outdoor advertising	M - 4	Number of audits conducted on outdoor advertising	N u m b e r	0	1	Count the Number of audits conducted on outdoor advertising	Enforcement of advertising by-law	Enforcement of advertising by-law	n/a	n/a	n/a
Rational planning to bridge first and second economies and provide adequate land for development\ Outdoor advertising	M - 7 3 6	Number of advertising structure database updated	N u m b e r	0	4	Count the Number of advertising structure database updated	Updated database	Updated database	1	Updated database	

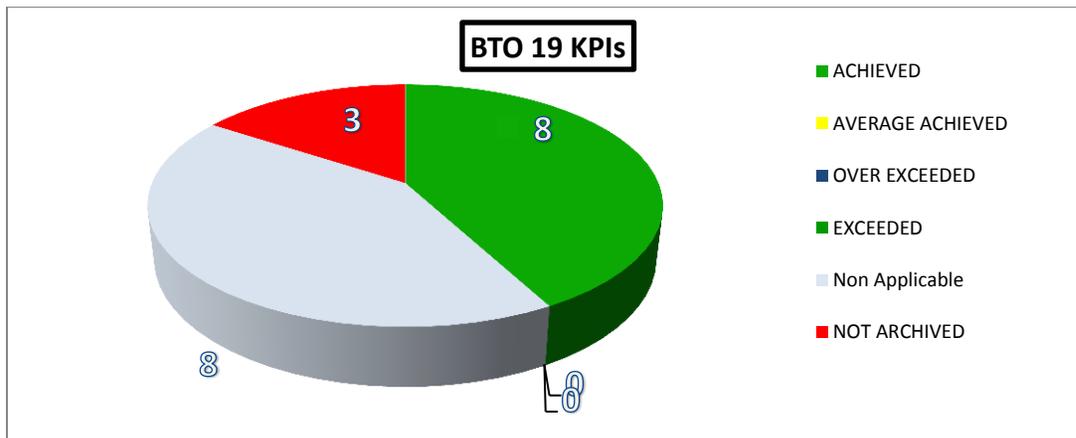
KPA6: Spatial Rationale											
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	Q1 Progress
Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M - 1 1 4	Percentage of building contraventions attended (submitted for legal action) within 6 weeks from detection	P e r c e n t a g e	100	100	Number of building contraventions attended to within 6 weeks from detection	Compliance with the Building Regulations	Compliance with the Building Regulations	100	Number of Contraventions detected	

3.5 Budget and Treasury

The department has the following units:

- ▶ Budget and Reporting
- ▶ Expenditure
- ▶ Income
- ▶ Supply Chain Management

Budget and Treasury has 19 indicators on the higher SDBIP. From the 19 indicators 8 were not applicable for the first quarter, 8 achieved targets, and 3 indicators did not achieve the set target.



Successes that were noted from this department are as follows:

- The liquidity ratio stood at 254% against the target of 200% as the value of assets far outweigh the value of liabilities;
- Quarterly financial report were prepared submitted to Council on time;
- The annual financial statements (AFS 2016/17) were compiled and submitted to the Auditor-General on time;
- Percentage debt coverage was a staggering 392% against a target of 200%;

- 1470 households have been registered as indigents and all 1470 receive free basic services
- Percentage cost coverage was reduced from 646% at the end of the third quarter to 37% by year end against a target of 200%
- The Percentage of Capital budget spent at the end of quarter one is 21% with roll over projects included.
- Percentage debt collected for quarter is 81% and Percentage outstanding serviced debtors is 19%
- Percentage of MIG fund spent at the end of quarter 1 is 22%

The detailed performance for the department follows:

KPA 3: Financial Viability and Financial Management											
STRATEGY	J Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Asset Management	M-17	Number of Asset Verification conducted	Number	1	1	Count the Number of Asset Verification conducted	Assets Register	Accountability for all assets	n/a	n/a	N/A
Enhance revenue and financial management\ Asset Management	M-630	Percentage Liquidity ratio	Percentage	200	200	R-value current assets / R-value current liabilities as percentage	Liquidity Ratio Test	Financial Viability	200	Calculation Proof	254%
Enhance revenue and financial management\ Budget and Reporting	M-25	Number of quarterly financial reports submitted to Council	Number	4	4	Count the Number of quarterly financial reports submitted to Council	Section 72 Reports	Legislative Compliance	1	Section 72 Report and Item Tabled	N/A

KPA 3: Financial Viability and Financial Management											
STRATEGY	I Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Budget and Reporting	M 7 5 6	Number of Interim financial statements prepared and submitted to Audit Committee	N u m b e r	1	2	Count the Number of Interim financial statements prepared and submitted to Audit Committee	Interim Financial Statements Produced	Financial Viability Reporting	n/a	n/a	N/A
Enhance revenue and financial management\ Budget and Reporting	M 2 8 1	Number of Annual Financial Statements submitted to the Auditor General by 31 August	N u m b e r	1	1	Count the Number of Annual Financial Statements submitted to the Auditor General by 31 August 2017	Annual Financial Statements Produced	Compliance to section 122 of the MFMA	1	Draft Annual Financial Statements	1
Enhance revenue and financial management\ Budget and Reporting	M 3 9 7	Percentage Cost coverage	P e r c e n t a g e	646.44	200	R-value all cash at a particular time plus R-value investments, divided by R-value	Cost Coverage Ratio	Financial Viability	200	Calculation Proof	37%

KPA 3: Financial Viability and Financial Management											
STRATEGY	I Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
						monthly fixed operating expenditure					
Enhance revenue and financial management\ Expenditure Management	M-11	Percentage of municipal infrastructure grant (MIG)	P er ce nt a g e	100	100	Divide the Actual MIG R/ value spent by Total MIG grant allocation for the Year	Total Grant Expenditure	Service Delivery in terms of MIG allocation	20	MIG Reports and Expenditure Report	22%
Enhance revenue and financial management\ Expenditure Management	M-205	Percentage Debt coverage	P er ce nt a g e	1367	200	Total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments	Debt Coverage Ratio	Financial Viability	200	Calculation Proof	392%

KPA 3: Financial Viability and Financial Management											
STRATEGY	I Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Expenditure Management	M_398	Percentage Capital budget actually spent on capital projects identified for financial year	P er ce nt a g e	74.61	100	R-value capital budget actually spent YTD / R-value capital projects on IDP	Capital Expenditure in terms of the budget	Improved Service Delivery	15	Capital Budget and Expenditure Report	21%
Enhance revenue and financial management\ Free Basic Services	M_638	Number of updated and credible indigents register in place	N u m b e r	1	1	Count the Number of updated and credible indigents register in place	Credible indigents register	Free Basic Services Provision	n/a	n/a	n/a
Enhance revenue and financial management\ Revenue Management	M_33	Percentage debt collected	P er ce nt a g e	96.89	95	R-value debt collected YTD / R-value debt owed to the municipality	Improved Revenue Collection	Reduction in outstanding Debts	98	Debtors Control Report	81%

KPA 3: Financial Viability and Financial Management											
STRATEGY	I Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Revenue Management	M 3 9 6	Percentage outstanding service debtors to revenue	P e r c e n t a g e	33.62	12	R-value total outstanding service debtors divided by R-value annual revenue actually received for services	Liquidity Ratio Test	Revenue Management	30	Interim Financial Statements	19%
Enhance revenue and financial management\ Revenue Management	M 6 3 7	Number of credit control policies reviewed and approved by Council	N u m b e r	1	1	Count the Number of credit control policies reviewed and approved by Council	Reviewed and approved credit control policy	Compliance with Section 21 of The MFMA	n/a	n/a	n/a

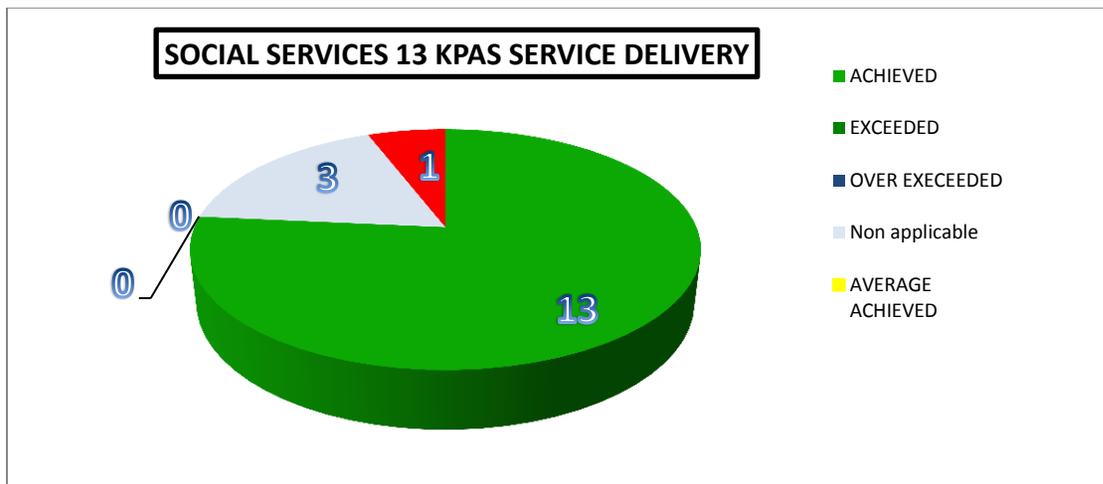
KPA 3: Financial Viability and Financial Management											
STRATEGY	I Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Revenue Management	M - 6 3 6	Number of awareness campaign on payment of services and registration of indigent consumers	N u m b e r	1	1	Count the Number of awareness campaigns on payment of services and registration of indigent consumers	Increased Revenue Collection	Decrease in Indigent Debts	n/a	n/a	n/a

3.6 Social Services

The department has the following units:

- ▶ Traffic
- ▶ Registration
- ▶ Waste Management
- ▶ Parks
- ▶ Libraries

Social Services have 17 indicators on the higher SDBIP and 3 indicators are not applicable for first quarter. 13 Indicators achieved the set target, 0 exceeded target, 0 indicators over exceeded target and 1 indicators had average achieved target.



The following were noted from this vote:

- One (1) meeting held with stakeholders in the public transport sector as scheduled;
- A total of 100 trees were planted in the first quarter of the financial year against a target of 400;
- A total of 2 Library campaigns against 2 targeted were realised;

- Turnaround times of leaner license applicants to be tested were achieved at 1 week.
- Six (6) joint law enforcement campaigns was held with sector department, SAPS and Provincial traffic.
- A total of 3 safety and security forums were held successfully in the first quarter of the financial year.
- The number speed checks performed on municipal roads by municipal traffic officers is 36
- General non-hazardous waste collected in all 19942 households in urban areas and additional 6759 households at rural villages has access to refuse removal
- Refuse removal services provided in 10 villages namely: Setateng, Mmatladi, Ga-Monyeki, Mokuruenyane ,Ga- Seleka, Melville , Ditlounge , Dubs,Tshetlhong and Ditaung.
- About 9 environmental education campaign were conducted in the Municipal borders in the first quarter
- About 78% of households has access to solid waste removal
- Eight (8) government services are established and offered at Thusong centres

The detailed performance for the department follows:

KPA 2: Service Delivery and Infrastructure Development											
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Protect the environment and improve community well-being\ Environmental Management	M-170	Number of trees planted per quarter, year to date	N u m b e r	1541	500	Count the Number of trees planted per quarter	Protected environment	Healthy Environment	n/a	n/a	100

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
									Protect the environment and improve community well-being\ Environmental Management	M-702	Number of waste awareness campaigns implemented per quarter
Protect the environment and improve community well-being\ Library	M-172	Number of library campaigns held per quarter	Number	4	4	Count the Number of library campaigns held per quarter	Successful Library Campaigns	A Litiral Society	1	Notice of Meetings and Attendance Registers	2x succesful library campains held to date
Protect the environment and improve community well-being\ Library Services		Number of Thusong Centre services campaigns held per quarter	Number	0	4	Count the Number of Thusong Centre services campaigns held per quarter	Services Community	Service Delivery	1	Notice of Meetings and Attendance Registers	1x Thusong Centre Campaign held to date.

KPA 2: Service Delivery and Infrastructure Development											
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Protect the environment and improve community well-being\ Library Services		Number of reports on education activities per quarter sent to Council	N u m b e r	0	4	Count the Number of reports on education activities per quarter sent to Council	Educational Activities	Literal Society	1	Educational Activities Report	1
Protect the environment and improve community well-being\ Registry	M - 3 9 5	Average number of weeks turnaround time between application for learner license test until actually being tested	W e e k s	3	3	Count number of weeks between application for learner license test until actually being tested for each application	Issued Learners Licenses	Increase in Revenue	3	Applications Received	Average turnaround time between application and testing of applicant for learners license is one week

KPA 2: Service Delivery and Infrastructure Development											
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Protect the environment and improve community well-being\ Registry	M - n e w	Average number of weeks turnaround time between application for driver's license test until actually being tested	W e e k s	3	3	Count number of weeks between application for driver's license test until actually being tested for each application	Licensed Drivers	Increased Revenue and a safer Public	2	Applications Received	Average turnaround time between application and testing of applicant for driver's license is one week
Protect the environment and improve community well-being\ Registry	M - n e w	Number of reports on public transport activities sent to Council per quarter	N u m b e r	0	4	Count the number of reports on public transport activities sent to Council per quarter	Safer Public Transport	Improved Community Well-being	1	Report Submitted	1x report on public transport activities sent to council.
Protect the environment and improve community well-being\ Road Safety / Law Enforcement	M - 7 0 3	Number of speed checks held per quarter	N u m b e r	80	144	Count the Number of speed checks held per Quarter	Road Safety	Road Safety and Law Enforcement	36	Occurrence Book	36

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
									Protect the environment and improve community well-being\ Road Safety / Law Enforcement	M-704	Number of joint law enforcement operations with other law enforcement agencies undertaken held per Quarter
Protect the environment and improve community well-being\ Safety and Security	M-706	Number of safety and security forums that are functional	Number	3	12	Count the Number of functional safety and security forums that meet regularly as planned	Improved community well-being	Improved Community well-being	3	Attendance Registers	3
Protect the environment and improve community well-being\ Thusong Centre	M-380	Number of services rendered at Thusong centers	Number	10	8	Count the Number of services rendered at Thusong centers per quarter	Constant Services Rendered	Improved Community well-being	8	Proof of services being rendered	8

KPA 2: Service Delivery and Infrastructure Development											
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Protect the environment and improve community well-being\ Waste Management	M - 2 5 0	Number of urban household provided with weekly refuse removal	N u m b e r	13652	9942	Count the Number of urban household provided with weekly refuse removal	Protected environment	Improved Community well-being	19942	Billing Report	19942
Protect the environment and improve community well-being\ Waste Management	M - 4 0 2	Percentage households with access to basic level of solid waste removal	P e r c e n t a g e	70	75	Number of households with access to basic level (weekly kerbside collection) of solid waste removal	Solid Waste Removal	Improved Community well-being	70	Billing report	62
Protect the environment and improve community well-being\ Coordination of Public Transport Services	M - 6 9 9	Number of meetings held with stakeholders in the public transport sector	N u m b e r	0	4	Count the Number of meetings held with stakeholders in the public transport sector YTD	Co-Ordinated Public Transport	Improve Public Well-being	1	Attendance Registers	1

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
									Protect the environment and improve community well-being\ Coordination of Public Transport Services	M - 2 4 8	Number of quarterly reports on public transport activities submitted to Council
Protect the environment and improve community well-being\ Environmental Management	M - 7 0 1	Number of new parks constructed in rural areas	N u m b e r	1	1	Number of new parks constructed in rural areas	New Parks Constructed	A Protected Environment	n/a	n/a	
Protect the environment and improve community well-being\ Environmental Management	M - 1 7 0	Number of trees planted per year, year to date (operational budget)	N u m b e r	533	500	Count the Number of trees planted per year	A Protected Environment	A Protected Environment and Improved Community	100	Purchase Orders	100

KPA 2: Service Delivery and Infrastructure Development											
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Protect the environment and improve community well-being\ Environmental Management	M-702	Number of environmental education programmes implemented	N u m b e r	4	4	Count the Number of environmental education programmes implemented	Protected environment	A Protected Environment and Improved Community	1	Attendance Registers	1
Protect the environment and improve community well-being\ Environmental Management	M-370	Number of cemeteries maintained as per maintenance schedule	N u m b e r	5	6	Count the Number of cemeteries maintained as per maintenance schedule	Well maintained cemeteries	Environmental Protection and a Improved Community	5	Schedule register	5
Protect the environment and improve community well-being\ Environmental Management	M-371	Number of invasive alien plant clean -up programme Implemented	N u m b e r	0	1	Count the Number of invasive alien plant clean-up programme Implemented	Protected environment	Environmental Protection and a Improved Community	n/a	n/a	1
Protect the environment and improve community well-being\ Fire Protection Services	M-360	Number of fire prevention awareness campaigns conducted	N u m b e r	21	12	Count the Number of fire prevention awareness campaigns conducted	Safety Conscious Society	Improved Community well-being	3	Attendance Registers	0

KPA 2: Service Delivery and Infrastructure Development

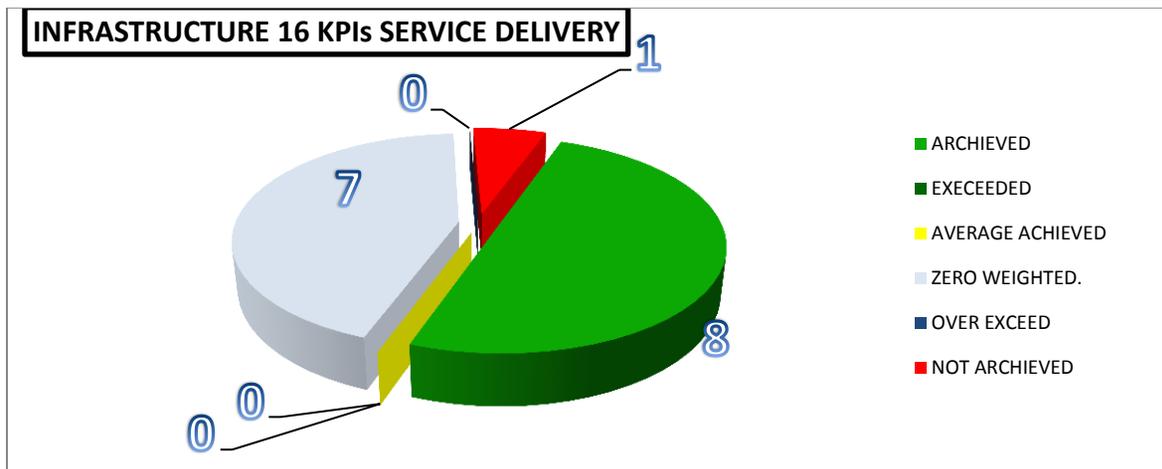
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
									Protect the environment and improve community well-being\ Waste Management	M-708	Number of rural villages with access to weekly refuse removal services through roll-on, roll-off system
Protect the environment and improve community well-being\ Waste Management	M-709	Number of Integrated Waste Management Plan reviewed Per annum	N u m b e r	1	1	Count the Number of Integrated Waste Management Plans reviewed	Reviewed Waste Management Plan	Co-Ordinated Waste Management	n/a	n/a	n/a

3.7 Infrastructure Services

The department has the following units:

- ▶ Water
- ▶ Sanitation
- ▶ Project Management Unit
- ▶ Electrical
- ▶ Roads and Storm water

Infrastructure Services have 16 indicators on higher SDBIP and out the 16 indicators 7 indicators were not applicable for the first quarter. From the 9 measured indicators 8 achieved target, no indicators exceeded target and only 1 indicators had an average performance



The following were noted:

- Water loss for the first quarter 1 was calculated as 12% against a target of 14% loss
- Seven (7) villages, internal streets were graded during the first quarter of the financial year 2017/18
- A total of 775 new electrical connections were done in the first quarter of 2017-18
- 94% of the households have access to basic level of sanitation, AG verification is 68 %

- 94% of the households have access to basic level of water by end of first quarter; AG verification is 69% .The municipality is busy with projects to address the backlog.
- 90% of households have access to electricity, AG verification is 72%.
- Electricity loss was calculated to be at 15% electrical loss at the end of quarter one against a target of 20%
- A total of 3, 5 Km asphalt road was completed at Ga- Monyeki Village.
- Percentage of Municipal Infrastructure Grant Spent by end quarter 1 is 25%
- Percentage of maintenance budget spent on infrastructure maintenance by public works is 25

The detailed performance for the department follows:

KPA 2: Service Delivery and Infrastructure Development											
STRATEGY	P Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M - 7 1 0	Number of urban transformers upgraded YTD	N u m b e r	3	2	Count the Number of urban transformers upgraded YTD	Upgraded Transformers	Uninterrupted Electrical Supplies	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	P Number	KEY PERFORMANC E INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading	M – 3 4 0	Percentage of Electrical losses YTD	P e r c e n t a g e	10.8	5	Monitor and reduce Electrical Losses	Reduction in Electrical Losses	A Well maintained infrastructural service	20	Eskom Account and Billing Report	15
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure	M – 4 0 1	Percentage households with access to basic level of electricity	P e r c e n t a g e	90	95	Number of households with access to basic level of electricity	Increase in the number of electrical connections	Increase in the number of electrical house holds	90	Progress Certificat es	90
Provide quality and well maintained infrastructural services in all municipal areas\ Energy Efficiency	M – 7 1 3	Number of energy efficiency audits conducted	N u m b e r	0	1	Count the Number of energy efficiency audits conducted	Efficiency audit	Well maintained infrastructural services	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	P Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Free Basic Services	M - 7 5 3	Percentage (registered) households earning less than R3 500 per month with access to free basic electricity	P e r c e n t a g e	100	100	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic electricity / Percentage households earning less than R3 500 (as per indigent policy) as %	Free Basic Services to poor households	Basic Service Delivery	100	Number of applications received and approved	100
Provide quality and well maintained infrastructural services in all municipal areas\ Infrastructure Planning	M - 7 5 7	Number of infrastructure master plans reviewed	N u m b e r	0	1	Count the Number of infrastructure master plans reviewed	Reviewed infrastructure master plan	Reviewed infrastructure master plan	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	P Number	KEY PERFORMANC E INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 2 1 8	Number of villages in which access roads are bladed	N u m b e r	40	40	Count the Number of villages in which access roads bladed during period of review	Bladed Access Roads	Bladed Access Roads	7	Works Orders	7
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 7 4	Total length of kilometers upgraded from gravel road to surfaced road	Ki lo M e t e r s	4.2	3.5	Measure the Length of kilometers of gravel roads upgraded to Surfaced road	Surfaced Roads	Upgraded Surfaced Roads	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	P Number	KEY PERFORMANC E INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	N - 0 0 1	Total Percentage of maintenance budget spent on infrastructure maintenance by Public works unit	P e r c e n t a g e	0	90	Divide the amount of money spent on maintenance by the total allocated maintenance budget	Maintained Municipal Infrastructure	Maintained Municipal Infrastructure	15	Expenditure Reports	25
Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	M - 4 0 0	Percentage households with access to basic level of sanitation	P e r c e n t a g e	94	95	Count Number of household with access to basic level of sanitation	Provision of basic level of sanitation	Healthy Environment	94	level of service report	94
Provide quality and well maintained infrastructural services in all municipal areas\ Waste Water Quality (Green Drop)	M - 7 5 8	Number of Green drop assessment report submitted to DWS for green drop risk rating	N u m b e r	0	1	Count the Number of Green drop assessment report submitted to DWS for green drop risk rating	Green Drop Risk Rating	Improved waste water quality	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	P Number	KEY PERFORMANC E INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation \ Free Basic Services	M - 7 5 2	Percentage (registered) households earning less than R3 500 per month with access to free basic sanitation	P e r c e n t a g e	100	100	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic sanitation/ Percentage households earning less than R3 500 (as per indigent policy) as %	Free Basic Services to poor house holds	Basic Service Delivery	100	Number of applications received and approved	100
Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M - 3 9 9	Percentage households with access to basic level of water	P e r c e n t a g e	94	94	Number of household with access to basic level of water (within 200m from dwelling)	Access to basic level of water	Basic Service Delivery	94	Billing Reports	94

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	P Number	KEY PERFORMANC E INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M – 7 2 6	Number of feasibility studies / technical report conducted	N u m b e r	0	1	Count Number of feasibility studies / technical report conducted	Feasibility Studies and Technical Reports	Value for Money	n/a	n/a	n/a
Provide quality and well maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	M – 8 1	Percentage of water losses	P e r c e n t a g e	12.78	10	Balancing of water stock	Reduction in Water Losses	A Well maintained infrastructural service	14	Billing Reports and Water Purchases	12
Provide quality and well maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	M – 7 2 8	Number of Blue drop assessment report submitted to DWS for Blue drop rating	N u m b e r	1	1	Count the Number of Blue drop assessment reports submitted to DWS for Blue drop rating	Blue drop assessment	Blue Drop Rating	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	P Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Expenditure Management	M-11	Percentage of municipal infrastructure grant (MIG)	Percentage	100	100	Divide the Actual MIG R/ value spent by Total MIG grant allocation for the Year	Total Grant Expenditure	Service Delivery in terms of MIG allocation	20	MIG Reports and Expenditure Report	25

4 Project Implementation

The projects related to each Vote or Function follows below:

4.2 Office of the Municipal Manager

No major projects for the function to report on.

4.3 Corporate Support Services

No major projects for the function to report on.

4.4 Development Planning

No major projects for the function to report on.

4.5 Budget and Treasury

No major projects for the function to report on.

4.6 Social Services

No major projects for the function to report on.

4.7 Infrastructure Development

Summary on Major projects for financial year 2017-18

Project name	Start	Completion	Budgeted Amount	% Progress	% Exp.	Comments
Refurbishment of Shongoane Stadium & Construction of access road to stadium	22 April 2016	30 June 2017	R 32 083 637.09	98%	95%	The project is practically completed.
Thabo Mbeki Sewer Network Sanitation	26 January 2017	09 February 2018	R 35 765 282.70	50%	31.8%	The project is in progress
Thabo Mbeki Water Network	26 January 2017	28 August 2017	R 6 615 500.00	82%	85.5%	The project is practically completed.
Mokuruanyane Access Road	04 September 2017	04 May 2018	R 17 800 000.00	9%	13%	The project is in progress
Lerupurupung Access Road	06 September 2017	06 March 2018	R 22 080 000.00	19%	7.7%	The project is in progress

Project name	Start	Completion	Budgeted Amount	% Progress	% Exp.	Comments
Maletswai Access Road	17 October 2017	30-Apr 2018	13 950 000.00	10%	0%	Contractor has been appointed
Melvel Access Road	-	-	27 500 000.00	0%	0%	Consultant has been appointed, still busy with design
Lephalale Town and onverwacht: Replacement of ageing AC pipe	-	-	25 000 000	0%	0%	Tender was re-advertised on 01 Oct 2016 for consultants
Mothlasedi: 2x Boreholes (electricity incl), 400kl storage, 1.5km connector pipe, 6.5km Reticulation & 22x taps with 11 tap repairs	July 2017	30-Jun-18	5 000 000	0%	0%	Consultant has been appointed still busy with design
Ga-Phahladira : 4x Boreholes (electricity incl), 1xElevated Steel Tank 400KL storage, 2.5km connector pipe, 5km reticulation extention & 25 taps	July 2017	30-Jun-18	6 500 000	0%	0%	Consultant has been appointed still busy with design

Project name	Start	Completion	Budgeted Amount	% Progress	% Exp.	Comments
Replace ageing Sewer AC pipes (consider expansion) and Refurbishment of Sewer Pump Station 25	July 2017	30-Jun-18	1 600 000.00	0%	0%	Consultant has been appointed still busy with design
Seleka, Mohlasedi and Mukuruanyane (Matnique): VIP Sanitation Project	-	-	5 000 000	0%	0%	not yet advertised

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Roads and Storm water – New infrastructure	P - 0 1	Provide quality and well maintained infrastructural services in all municipal areas		Refurbishment of Shogoane stadium & Construction of access road to stadium	100				96	minutes of the meeting	96
Sanitation	P - 0 2	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e		70	Upgrade of sewer	Upgraded Sewer Works	Well Maintained Sewer Works	20	Progress Certificate	45
Water- supply	P - 0 3	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e		100	Upgrade of water network	Upgraded Water Works	Well Maintained Water Works	55	Progress Certificate	80

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Roads and Storm water – New infrastructure	P - 0 4	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e		100	Upgrading of Mokuruanyane Access road	Mokuruanyane Access Road Upgraded	Decent Road Net Work	30	Progress Certificate	20
Roads and Storm water – New infrastructure	P - 0 5	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e		100	Upgrading of Lerupurupung Access road	Lerupurupung Access road Upgraded	Decent Road Net Work	30	Progress Certificate	20
Sanitation - Maintenance and upgrading	P - 2 0	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e		100	Upgrading of Maletswai Access road	Maletswai Access road Upgraded	Decent Road Net Work	30	Progress Certificate	20

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Roads and Storm water – New infrastructure	P – 2 1	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e		100	Upgrading of Melvel Access road	Melvel Access road upgraded	Decent Road Net Work	30	Progress Certificate	15
Water supply	P – 0 6	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e		100	Replacement of ageing AC pipes	Lephalale AC pipes upgraded	Reduction in water leaks	15	Progress Certificate	0
Water supply	P – 0 7	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e			Extension of water supply network and additional storage	Extended Water Supply and Storage	Extended Water Supply and Storage	10	Advet and Appointment Letter of PSP	10

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Water supply	P-09	Provide quality and well maintained infrastructural services in all municipal areas	Percentage			Extension of water supply network and additional storage	Extended Water Supply and Storage	Extended Water Supply and Storage	10	Advert and Appointment Letter of PSP	10
Water supply	P-10	Provide quality and well maintained infrastructural services in all municipal areas	Percentage			Replace existing AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	10	Advert and Appointment Letter of PSP	10
Water supply	P-13	Provide quality and well maintained infrastructural services in all municipal areas	Percentage			Provide VIP toilet for indigents	VIP Toilets Provided	Promote a healthier environment for citizens	10	Advert and Appointment Letter of Service Provider	0

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
			e								
Water supply	P - 1 5	Provide quality and well maintained infrastructural services in all municipal areas	P e r c e n t a g e			Replace existing AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	10	Advert and Appointment Letter of Service Provider	0
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M - 7 1 0	Number of urban transformers upgraded YTD	N u m b e r	3	2	Count the Number of urban transformers upgraded YTD	Upgraded Transformers	Uninterrupted Electrical Supplies	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading	M – 3 4 0	Percentage of Electrical losses YTD	P e r c e n t a g e	10.8	5	Monitor and reduce Electrical Losses	Reduction in Electrical Losses	A Well maintained infrastructural service	20	Eskom Account and Billing Report	15
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure	M – 4 0 1	Percentage households with access to basic level of electricity	P e r c e n t a g e	90	95	Number of households with access to basic level of electricity	Increase in the number of electrical connections	Increase in the number of electrical households	90	Progress Certificates	90
Provide quality and well maintained infrastructural services in all municipal areas\ Energy Efficiency	M – 7 1 3	Number of energy efficiency audits conducted	N u m b e r	0	1	Count the Number of energy efficiency audits conducted	Efficiency audit	Well maintained infrastructural services	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Free Basic Services	M - 7 5 3	Percentage (registered) households earning less than R3 500 per month with access to free basic electricity	P e r c e n t a g e	100	100	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic electricity / Percentage households earning less than R3 500 (as per indigent policy) as %	Free Basic Services to poor households	Basic Service Delivery	100	Number of applications received and approved	
Provide quality and well maintained infrastructural services in all municipal areas\ Infrastructure Planning	M - 7 5 7	Number of infrastructure master plans reviewed	N u m b e r	0	1	Count the Number of infrastructure master plans reviewed	Reviewed infrastructure master plan	Reviewed infrastructure master plan	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 2 1 8	Number of villages in which access roads are bladed	N u m b e r	40	40	Count the Number of villages in which access roads bladed during period of review	Bladed Access Roads	Bladed Access Roads	7	Works Orders	7
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 7 4	Total length of kilometers upgraded from gravel road to surfaced road	Ki lo M e t e r s	4.2	3.5	Measure the Length of kilometers of gravel roads upgraded to Surfaced road	Surfaced Roads	Upgraded Surfaced Roads	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	N M - 0 0 1	Total Percentage of maintenance budget spent on infrastructure maintenance by Public works unit	P e r c e n t a g e	0	90	Divide the amount of money spent on maintenance by the total allocated maintenance budget	Maintained Municipal Infrastructure	Maintained Municipal Infrastructure	15	Expenditure Reports	25
Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	M - 4 0 0	Percentage households with access to basic level of sanitation	P e r c e n t a g e	94	95	Count Number of household with access to basic level of sanitation	Provision of basic level of sanitation	Healthy Environment	94	level of service report	94
Provide quality and well maintained infrastructural services in all municipal areas\ Waste Water Quality (Green Drop)	M - 7 5 8	Number of Green drop assessment report submitted to DWS for green drop risk rating	N u m b e r	0	1	Count the Number of Green drop assessment report submitted to DWS for green drop	Green Drop Risk Rating	Improved waste water quality	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
						risk rating					
Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation \ Free Basic Services	M - 7 5 2	Percentage (registered) households earning less than R3 500 per month with access to free basic sanitation	P e r c e n t a g e	100	100	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic sanitation/ Percentage households earning less than R3 500 (as per indigent policy) as %	Free Basic Services to poor households	Basic Service Delivery	100	Number of applications received and approved	0
Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M - 3 9 9	Percentage households with access to basic level of water	P e r c e n t a	94	94	Number of household with access to basic level of water (within 200m	Access to basic level of water	Basic Service Delivery	94	Billing Reports	94

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
			g e			from dwelling)					
Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M – 7 2 6	Number of feasibility studies / technical report conducted	N u m b e r	0	1	Count Number of feasibility studies / technical report conducted	Feasibility Studies and Technical Reports	Value for Money	n/a	n/a	n/a
Provide quality and well maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	M – 8 1	Percentage of water losses	P e r c e n t a g e	12.78	10	Balancing of water stock	Reduction in Water Losses	A Well maintained infrastructural service	14	Billing Reports and Water Purchases	12
Provide quality and well maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	M – 7 2 8	Number of Blue drop assessment report submitted to DWS for Blue drop rating	N u m b e r	1	1	Count the Number of Blue drop assessment reports submitted to DWS for Blue	Blue drop assessment	Blue Drop Rating	n/a	n/a	n/a

KPA 2: Service Delivery and Infrastructure Development

STRATEGY	Number	KEY PERFORMANCE INDICATOR	UOM	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		
									QRT 1	QRT1 Evidence	QRT1 Progress
						drop rating					
Enhance revenue and financial management\ Expenditure Management	M-11	Percentage of municipal infrastructure grant (MIG)	Percentage	100	100	Divide the Actual MIG R/ value spent by Total MIG grant allocation for the Year	Total Grant Expenditure	Service Delivery in terms of MIG allocation	20	MIG Reports and Expenditure Report	25

5. SDBIP budget statements

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The Finance Department has submitted the following:

1. Table C1 – Summary
2. Table C2 – Financial Performance (standard classification)
3. Table C3 – Financial Performance (revenue and expenditure by municipal vote)
4. Table C4 – Financial Performance (revenue and expenditure)
5. Table C5 – Capital Expenditure (municipal vote, standard classification and funding)
6. Table C6 – Financial Position
7. Table C7 – Cash Flow

5.2 Table C1 – Summary

Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Financial Performance									
Property rates	0	48380588	0	5066949	15201000	12713911	2487089	20%	--
Service charges	0	190065631	0	14752133	46503000	51545992	-5042992	-10%	--
Investment revenue	0	7782752	0	383066	1139453	2070898	-931445	-45%	--
Transfers recognised - operational	0	106721000	0	232724	37887170	38801818	-914648	-2%	--
Other own revenue	0	44170858.98	0	2544793.74	6232838.11	7270326	-1037487.89	-14%	--
Total Revenue (excluding capital transfers and contributions)	0	397120830	0	22979665.74	106963461.1	112402945	-5439483.89	-5%	--
Employee costs	0	148331168	0	11643628	34192179	38190673	-3998494	-10%	--
Remuneration of Councillors	0	7583986.286	0	643143	1929431	2081448	-152017	-7%	--
Depreciation & asset impairment	0	60158231	0	5593093	17152161	16831910	320251	2%	--
Finance charges	0	11590975.78	0	192616	2142451	1882890	259561	14%	--
Materials and bulk purchases	0	111891664.3	0	9750049	34869563	37105379	-2235816	-6%	--
Transfers and grants	0	1234043	0	79678	320297	320000	297	0%	--
Other expenditure	0	96560664.51	0	7339141	25214871	20491252	4723619	23%	--
Total Expenditure	0	437350732.9	0	35241348	115820953	116903552	-1082599	-1%	--
Surplus/(Deficit)	0	40229902.94	0	12261682.26	-8857491.89	-4500607	-4356884.89	97%	--
Transfers recognised - capital	0	48154000	0	6084242.39	14476914.68	15111000	-634085.32	-4%	--
Contributions & Contributed assets	0	0	0	0	0	0	0		--
Surplus/(Deficit) after capital transfers & contributions	0	7924097.059	0	-6177439.87	5619422.79	10610393	-4990970.21	-47%	--
Share of surplus/ (deficit) of associate	0	0	0	0	0	0	0		--
Surplus/ (Deficit) for the year	0	7924097.059	0	-6177439.87	5619422.79	10610393	-4990970.21	-47%	--
Capital expenditure & funds sources									
Capital expenditure	0	75903660	0	7906520.2	18826043.2	15110970	3715073.2	25%	--
Capital transfers recognised	0	48154050	0	6084242.39	14476914.68	15111000	-634085.32	-4%	--
Public contributions & donations	0	0	0	0	0	0	0		--
Borrowing	0	0	0	0	0	0	0		--
Internally generated funds	0	27749610	0	1822278.8	4349130.74	4349000	130.74	0%	--
Total sources of capital funds	0	75903660	0	7906521.19	18826045.42	19460000	-633954.58	-3%	--

Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Financial position									
Total current assets	0	162296266.8	0		249112633.3				-
Total non-current assets	0	1103124816	0		1198263319				-
Total current liabilities	0	64348168.9	0		68038305				-
Total noncurrent liabilities	0	135922565.9	0		132333378				-
Community wealth/Equity	0	1065150348	0		1247004724				-
Cash flows									
Net cash from (used) operating	0	52966103.76	0	-9288559.86	9798531	5085376	-4713155	-93%	-
Net cash from (used) investing	0	-75904660	0	-7906520.2	-18826043.2	-15110970	3715073.2	-25%	-
Net cash from (used) financing	0	0	0	0	-713944	-714000	-56	0%	-
Cash/cash equivalents at the month/year end	0	67804443.76	67804000	0	55362977.8	57064406	1701428.2	3%	65 104
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	11133001.8	8738370.18	6419891.65	6027865.07	4535520.19	4572804.05	24006113.16	92 813	158 247
Creditors Age Analysis									
Total Creditors	0	0	0	0	0	0	0	-	-

5.3 Table C2 – Financial Performance (standard classification)

Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Revenue - Standard									
Governance and administration	0	82240000	0	7958701	28189674	20560077	7629597	37%	-
Executive and council	0	25181000	0	1432884	7984258	6295280	1688978	27%	-
Budget and treasury office	0	54804000	0	6378314	19815639	13701025	6114614	45%	-
Corporate services	0	2255000	0	147503	389777	563772	-173995	-31%	-
Community and public safety	0	3213000	0	38556	109858	803161	-693303	-86%	-
Community and social services	0	268000	0	37679	68018	66925	1093	2%	-
Sport and recreation	0	0	0	0	0	0	0		-
Public safety	0	2945000	0	877	41840	736236	-694396	-94%	-
Housing	0	0	0	0	0	0	0		-
Health	0	0	0	0	0	0	0		-
Economic and environmental services	0	37556000	0	4806983	9285389	8343758	941631	11%	-
Planning and development	0	982000	0	112604	177487	245452	-67965	-28%	-
Road transport	0	36574000	0	4694379	9107902	8098306	1009596	12%	-
Environmental protection	0	0	0	0	0	0	0		-
Trading services	0	322267000	0	16259668	83856072	117806949	-33950877	-29%	-
Electricity	0	164511000	0	9458531	41220233	78368012	-37147779	-47%	-
Water	0	101026000	0	4355021	25521812	25256402	265410	1%	-
Waste water management	0	31581000	0	1438028	9317377	7895298	1422079	18%	-
Waste management	0	25149000	0	1008088	7796650	6287237	1509413	24%	-
Other	0	0	0	0	0	0	0		-
Total Revenue - Standard	0	445276000	0	29063908	121440993	147513945	-26072952	-18%	-
Expenditure - Standard									
Governance and administration	0	122265000	0	9112787.33	32627229.92	30225903.25	2401326.67	8%	-
Executive and council	0	49683000	0	3772223	15504986	12420895	3084091	25%	-
Budget and treasury office	0	36450000	0	2680161	8171485	9112377	-940892	-10%	-

Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Corporate services	0	36132000	0	2660403.33	8950758.92	8692631.25	258127.67	3%	-
Community and public safety	0	31153800	0	2230389	5899195	7961315	-2062120	-26%	-
Community and social services	0	25615800	0	1763140	4431979	6576740	-2144761	-33%	-
Sport and recreation	0	0	0	0	0	0	0		-
Public safety	0	2944000	0	231185	850632	736123	114509	16%	-
Housing	0	2594000	0	236064	616584	648452	-31868	-5%	-
Health	0	0	0	0	0	0	0		-
Economic and environmental services	0	59567200	0	8255747	15222977	14320325	902652	6%	-
Planning and development	0	8565200	0	605530	1769762	1569796	199966	13%	-
Road transport	0	51002000	0	7650217	13453215	12750529	702686	6%	-
Environmental protection	0	0	0	0	0	0	0		-
Trading services	0	224365000	0	15642424	62071551	64055295	-1983744	-3%	-
Electricity	0	131787000	0	7622465	39995877	40910590	-914713	-2%	-
Water	0	60193000	0	6461223	13768397	15048352	-1279955	-9%	-
Waste water management	0	18569000	0	484180	4850630	4642357	208273	4%	-
Waste management	0	13816000	0	1074556	3456647	3453996	2651	0%	-
Other	0	0	0	0	0	0	0		-
Total Expenditure - Standard	0	437351000	0	35241347.33	115820952.9	116562838.3	-741885.33	-1%	-
Surplus/ (Deficit) for the year	0	7925000	0	-6177439.33	5620040.08	30951106.75	25331066.67	-82%	-

5.4 Table C3 – Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Revenue by Vote									
Vote 1 - MUNICIPAL MANAGER	0	6218909	0	191918	2017585	1554727	462858	29.8%	-
Vote 2 - BUDGET AND TREASURY	0	73766315	0	7619280	25782312	18441578	7340734	39.8%	-
Vote 3 - CORPORATE SERVICES	0	401142	0	56578	75233	100285	-25052	-25.0%	-
Vote 4 - SOCIAL SERVICES	0	36781194	0	1140310	9643467	8150147	1493320	18.3%	-
Vote 5 - INFRASTRUCTURE SERVICES	0	327126063	0	19943218	83744909	119021756	-35276847	-29.6%	-
Vote 6 - PLANNING DEVELOPMENT	0	981811	0	112604	177487	245452	-67965	-27.7%	-
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		-
Total Revenue by Vote	0	445275434	0	29063908	121440993	147513945	-26072952	-17.7%	-
Expenditure by Vote									
Vote 1 - MUNICIPAL MANAGER	0	32028660	0	2042032.33	10806633.92	8007164.25	2799469.67	35.0%	-
Vote 2 - BUDGET AND TREASURY	0	49519680	0	3332380	9741193	12379919	-2638726	-21.3%	-
Vote 3 - CORPORATE SERVICES	0	22247368	0	1905186	6137198	5561841	575357	10.3%	-
Vote 4 - SOCIAL SERVICES	0	62495291	0	4852984	13844522	15623820	-1779298	-11.4%	-
Vote 5 - INFRASTRUCTURE SERVICES	0	249535349	0	21740644	70921469	70347566	573903	0.8%	-
Vote 6 - PLANNING DEVELOPMENT	0	8008482	0	714119	2112394	2002118	110276	5.5%	-
Vote 7 - STRATEGIC SERVICE	0	10561641	0	654002	2257543	2640410	-382867	-14.5%	-
Total Expenditure by Vote	0	434396471	0	35241347.33	115820952.9	116562838.3	-741885.33	-0.6%	-
Surplus/ (Deficit) for the year	0	10878963	0	-6177439.33	5620040.08	30951106.75	25331066.67	-81.8%	-

5.5 Table C4 – Financial Performance (revenue and expenditure)

Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue By Source									
Property rates		48380588		5066949	15201000	12713911	2487089	20%	
Property rates - penalties & collection charges						0	0		
Service charges - electricity revenue		128321405		9841793	32032000	35051132	-3019132	-9%	
Service charges - water revenue		35271590		2790057	8181000	9513806	-1332806	-14%	
Service charges - sanitation revenue		15867513		1245967	3718000	4180719	-462719	-11%	
Service charges - refuse revenue		10605123		874316	2572000	2800335	-228335	-8%	
Service charges - other				0	0	0	0		
Rental of facilities and equipment		269883.964		23536.36	61330.4	76534	-15203.6	-20%	
Interest earned - external investments		7782752		383066	1139453	2070898	-931445	-45%	
Interest earned - outstanding debtors		19878226		1388084.38	1541285.71	2743256	-1201970.29	-44%	
Dividends received				0	0	0	0		
Fines		363811.32		44304	77898	153239	-75341	-49%	
Licences and permits		8259598.692		55925	1667351	1019749	647602	64%	
Agency services				0	0	0	0		
Transfers recognised - operational		106721000		232724	37887170	38801818	-914648	-2%	
Other revenue		15399339		1032944	2884973	3277548	-392575	-12%	
Gains on disposal of PPE							0		
Total Revenue (excluding capital transfers and contributions)	0	397120830	0	22979665.74	106963461.1	112402945	-5439483.89	-5%	-
Expenditure By Type									
Employee related costs		148331168		11643628	34192179	38190673	-3998494	-10%	
Remuneration of councillors		7583986.286		643143	1929431	2081448	-152017	-7%	
Debt impairment		1650000		0	0	0	0		
Depreciation & asset impairment		60158231		5593093	17152161	16831910	320251	2%	
Finance charges		11590975.78		192616	2142451	1882890	259561	14%	
Bulk purchases		111891664.3		9750049	34869563	37105379	-2235816	-6%	
Other materials				0	0	0	0		
Contracted services		18487102		1626934	2632795	3050954	-418159	-14%	
Transfers and grants		1234043		79678	320297	320000	297	0%	
Other expenditure		76423562.51		5712207	22582076	17440298	5141778	29%	
Loss on disposal of PPE							0		
Total Expenditure	0	437350732.9	0	35241348	115820953	116903552	-1082599	-1%	-
Surplus/(Deficit)	0	40229902.94	0	12261682.26	-8857491.89	-4500607	-4356884.89	0	-
Transfers recognised - capital		48154000		6084242.39	14476914.68	15111000	-634085.32	(0)	
Contributions recognised - capital							0		
Contributed assets							0		
Surplus/(Deficit) after capital transfers & contributions	0	7924097.059	0	-6177439.87	5619422.79	10610393			-
Taxation							0		
Surplus/(Deficit) after taxation	0	7924097.059	0	-6177439.87	5619422.79	10610393			-
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	0	7924097.059	0	-6177439.87	5619422.79	10610393			-
Share of surplus/ (deficit) of associate									
Surplus/ (Deficit) for the year	0	7924097.059	0	-6177439.87	5619422.79	10610393			-

5.6 Table C5 – Capital Expenditure (municipal vote, standard classification and funding)

Vote Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Multi-Year expenditure appropriation									
Vote 1 - MUNICIPAL MANAGER	0	0	0	0	0	0	0		0
Vote 2 - BUDGET AND TREASURY	0	0	0	0	0	0	0		0
Vote 3 - CORPORATE SERVICES	0	0	0	0	0	0	0		0
Vote 4 - SOCIAL SERVICES	0	0	0	0	0	0	0		0
Vote 5 - INFRASTRUCTURE SERVICES	0	53664820	0	7732836	18623507	15110970	3512537	0.232449	0
Vote 6 - PLANNING DEVELOPMENT	0	0	0	0	0	0	0		0
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		0
Vote 8 - [NAME OF VOTE 8]	0	0	0	0	0	0	0		0
Vote 9 - [NAME OF VOTE 9]	0	0	0	0	0	0	0		0
Vote 10 - [NAME OF VOTE 10]	0	0	0	0	0	0	0		0
Vote 11 - [NAME OF VOTE 11]	0	0	0	0	0	0	0		0
Vote 12 - [NAME OF VOTE 12]	0	0	0	0	0	0	0		0
Vote 13 - [NAME OF VOTE 13]	0	0	0	0	0	0	0		0
Vote 14 - [NAME OF VOTE 14]	0	0	0	0	0	0	0		0
Vote 15 - [NAME OF VOTE 15]	0	0	0	0	0	0	0		0
Total Capital Multi-year expenditure	0	53664820	0	7732836	18623507	15110970	3512537	0.232449	0
Single Year expenditure appropriation									
Vote 1 - MUNICIPAL MANAGER	0	930000	0	173684.2	173684.2	0	173684.2	#DIV/0!	0
Vote 2 - BUDGET AND TREASURY	0	100000	0	0	0	0	0		0
Vote 3 - CORPORATE SERVICES	0	1283610	0	0	26302	0	26302	#DIV/0!	0
Vote 4 - SOCIAL SERVICES	0	10703000	0	0	0	0	0		0
Vote 5 - INFRASTRUCTURE SERVICES	0	6168230	0	0	2550	0	2550	#DIV/0!	0
Vote 6 - PLANNING DEVELOPMENT	0	2275000	0	0	0	0	0		0
Vote 7 - STRATEGIC SERVICE	0	779000	0	0	0	0	0		0
Vote 8 - [NAME OF VOTE 8]	0	0	0	0	0	0	0		0
Vote 9 - [NAME OF VOTE 9]	0	0	0	0	0	0	0		0
Vote 10 - [NAME OF VOTE 10]	0	0	0	0	0	0	0		0
Vote 11 - [NAME OF VOTE 11]	0	0	0	0	0	0	0		0
Vote 12 - [NAME OF VOTE 12]	0	0	0	0	0	0	0		0
Vote 13 - [NAME OF VOTE 13]	0	0	0	0	0	0	0		0
Vote 14 - [NAME OF VOTE 14]	0	0	0	0	0	0	0		0
Vote 15 - [NAME OF VOTE 15]	0	0	0	0	0	0	0		0
Total Capital single-year expenditure	0	22238840	0	173684.2	202536.2	0	202536.2	#DIV/0!	0
Total Capital Expenditure	0	75903660	0	7906520.2	18826043.2	15110970	3715073	0.245853	0
Capital Expenditure - Standard Classification									
Governance and administration	0	3094000	0	173684.2	199986.2	0	199986.2	#DIV/0!	0
Executive and council		1710000		173684.2	173684.2	0	173684.2	#DIV/0!	
Budget and treasury office		100000				0	0		
Corporate services		1284000		0	26302	0	26302	#DIV/0!	
Community and public safety	0	5703000	0	0	0	0	0		0
Community and social services		1703000				0	0		
Sport and recreation							0		
Public safety							0		

Vote Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Housing		4000000		0	0	0	0		
Health							0		
Economic and environmental services	0	32767000	0	4000595	8663248	9574095	-910847	-0.09514	0
Planning and development		2275000		0	0	0	0		
Road transport		30492000		4000595	8663248	9574095	-910847	-0.09514	
Environmental protection							0		
Trading services	0	34340000	0	3732241	9962809	5536875	4425934	0.799356	0
Electricity		2893000		0	2550	0	2550	#DIV/0!	
Water		23172000		3732241	9960259	5536875	4423384	0.798895	
Waste water management		3275000		0	0	0	0		
Waste management		5000000		0	0	0	0		
Other							0		
Total Capital Expenditure - Standard Classification	0	75904000	0	7906520.2	18826043.2	15110970	3715073	0.245853	0
Funded by:									
National Government		48154050		6084242.39	14476914.68	15111000	-634085	-0.04196	
Provincial Government							0		
District Municipality							0		
Other transfers and grants							0		
Transfers recognised - capital	0	48154050	0	6084242.39	14476914.68	15111000	-634085	-0.04196	0
Public contributions & donations							0		
Borrowing							0		
Internally generated funds		27749610		1822278.8	4349130.74	4349000	130.74	3.01E-05	
Total Capital Funding	0	75903660	0	7906521.19	18826045.42	19460000	-633955	-0.03258	0

5.6. Table C6 – Financial Position

Description	2015/16	Budget Year 2017/18			
	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
ASSETS					
Current assets					
Cash				55363434.26	
Call investment deposits		67804443.76		0	
Consumer debtors		94491823.01		142965714	
Other debtors				48873055	
Current portion of long-term receivables					
Inventory				1910430	
Total current assets	0	162296266.8	0	249112633.3	0
Non-current assets					
Long-term receivables					
Investments				22887	
Investment property					
Investments in Associate					
Property, plant and equipment		1103124816		1197577623	
Agricultural					
Biological assets					
Intangible assets				585809	
Other non-current assets				77000	
Total non-current assets	0	1103124816	0	1198263319	0
TOTAL ASSETS	0	1265421083	0	1447375952	0
LIABILITIES					

Description	2015/16	Budget Year 2017/18			
	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Current liabilities					
Bank overdraft					
Borrowing		4617455.04		12466527	
Consumer deposits				11081563	
Trade and other payables		59730713.86		40031328	
Provisions				4458887	
Total current liabilities	0	64348168.9	0	68038305	0
Noncurrent liabilities					
Borrowing		135922565.9		86734378	
Provisions				45599000	
Total noncurrent liabilities	0	135922565.9	0	132333378	0
TOTAL LIABILITIES	0	200270734.8	0	200371683	0
NET ASSETS	0	1065150348	0	1247004269	0
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)		1065150348		1247004724	
Reserves					
TOTAL COMMUNITY WEALTH/EQUITY	0	1065150348	0	1247004724	0

5.7. Table C7 – Cash Flow

Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates, penalties & collection charges		45961558.6		3984998.6	6541970	6700000	-158030	-2%	
Service charges		180562350		14676230.54	34485017	45140587	-10655570	-24%	
Other revenue		39326943.78		1156709	4691552	12527070	-7835518	-63%	
Government - operating		106721000		158691	38496000	26680250	11815750	44%	
Government - capital		48154000		0	23113000	12038500	11074500	92%	
Interest		7782752		383066	1139453	2070898	-931445	-45%	
Dividends							0		
Payments									
Suppliers and employees		362717482.6		-29375961	-96185000	-97848039	-1663039	2%	
Finance charges		-11590975		-192616	-2142451	-1882890	259561	-14%	
Transfers and Grants		-1234043		-79678	-341010	-341000	10	0%	
NET CASH FROM/(USED) OPERATING ACTIVITIES	0	52966103.76	0	-9288559.86	9798531	5085376	-4713155	-93%	-
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE							0		
Decrease (Increase) in non-current debtors							0		
Decrease (increase) other non-current receivables							0		
Decrease (increase) in non-current investments							0		
Payments									
Capital assets		-75904660		-7906520.2	-18826043.2	-15110970	3715073.2	-25%	
NET CASH FROM/(USED) INVESTING ACTIVITIES	0	-75904660	0	-7906520.2	-18826043.2	-15110970	3715073.2	-25%	-

Description	2015/16	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans							0		
Borrowing long term/refinancing							0		
Increase (decrease) in consumer deposits							0		
Payments									
Repayment of borrowing					-713944	-714000	-56	0%	
NET CASH FROM/(USED) FINANCING ACTIVITIES	0	0	0	0	-713944	-714000	-56	0%	-
NET INCREASE/ (DECREASE) IN CASH HELD	0	-	0	-	-9741456.2	-10739594			-
Cash/cash equivalents at beginning:		90743000	67804000		65104434	67804000			65 104
Cash/cash equivalents at month/year end:	0	67804443.76	67804000		55362977.8	57064406			65 04

6 Conclusion

The SDBIP for 2017-18 Financial Year contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2017-18 was developed to reflect ***cumulative performance***, therefore the status of indicators are a reflection of the overall performance level achieved year to date.

For the first quarter of this financial year overall performance of the municipality is satisfactory in terms the planned targets and predetermined objectives, there are challenges of revenue reduction and low cost coverage which need special attention.

7 Report Approval

Approval by:

Ms. E.M. TUKAKGOMO
Municipal Manager

Date: